

Dear Shareholder

14 January 2022

Contango Holdings Plc (the "Company")
Notice of Annual General Meeting (the "AGM")

Please find enclosed with this letter a notice of AGM for the meeting to be held on 9 February 2022, together with the associated form of proxy.

As you will appreciate, the ongoing COVID-19 pandemic has had an impact on our plans in relation to this AGM and in this context, to ensure the safety of our shareholders and our people, we have been monitoring and continue to monitor developments and guidance relating to best practices and public health considerations in the context of the holding of shareholder meetings.

Having regard to current government-imposed restrictions and health & safety guidance, on this occasion the AGM will be run as a purely functional, hybrid meeting, and it will not be possible for shareholders to attend in person. The Board will limit attendance at the AGM to the minimum required to ensure that the meeting is quorate, i.e. a Chairman of the Meeting and one other member. The Board will arrange for shareholders to be able to vote in person on the day of the meeting by attending the meeting virtually and voting electronically.

As noted above, a form of proxy is enclosed herewith and instructions for its completion and return are shown on the form. Given that the AGM will be a restricted, functional meeting, shareholders are strongly encouraged to return their form of proxy, completed in favour of the Chair of the meeting, in advance of the AGM.

Shareholders who wish to ask a question of the Board relating to the business of the AGM can do so by submitting questions in advance of the AGM by email to investors@contango-holdings-plc.co.uk. We will consider all questions received and, to the extent practicable, answers will be published on our website or provided direct to shareholders.

In the event that shareholders, or their validly appointed proxy, wish to vote in person on the day of the meeting by attending the meeting virtually and voting electronically, then there is provision on the proxy form for shareholders to indicate this choice and specify the email address for delivery of the relevant Zoom conference call invitation, including meeting ID and passcode.

Separately, we invite shareholders who wish to elect to receive documents and communications from the Company by email rather than by hard copy through the post to confirm their election by email to investors@contango-holdings-plc.co.uk. In the future we intend to increase our use of electronic communications and therefore encourage shareholders to avail themselves of this facility.

Yours faithfully

Roy Pitchford, Non-Executive Chair

for and on behalf of

CONTANGO HOLDINGS PLC

